



May 25, 2011

Letter of Recommendation for Huckabee & Associates Inc.

It is my pleasure to offer my highest recommendation for Huckabee and Associates. Texas State Technical College West Texas selected Huckabee and Associates for the design of three projects on the West Texas Campuses. The design and construction of all three projects ran concurrently and were at three different locations throughout West Texas. The projects were diverse, ranging from a parking lot renovation and resurface project in Sweetwater, Texas, a 12,000 SF Allied Health and Environmental Science Technology building renovation project in Breckenridge, Texas, and a 34,000 SF student services, library, classroom and laboratory building renovation project in Brownwood, Texas. The total budget for all three projects was \$5,000,000.

During the Request for Qualifications proposal selection process it became apparent that the staff at Huckabee and Associates was focused on our project needs. They addressed our project requirements and budget concerns. This focus was carried throughout the project from conceptual design to the punch list.

During the conceptual design phase Huckabee started developing the budget. As the project moved through the various stages of design we always had a clear picture of where we were on schedule, design, and budget. Huckabee added value by assisting in our selection of the construction contracting method. Partially due to their strong relationship with General Contractors we selected the Construction Manager at Risk method of constructing all three projects. The CM at Risk Contractor was added early in the design phase and assisted in value engineering and construction efficiencies. At this stage a cohesive team was beginning to form. Huckabee personnel were always responsive and available. The design was accomplished within schedule and with a minimum of meetings.

During Construction Huckabee and Associate's field representative stayed on top of construction compliance and changes. There were very few change orders on the projects, and most were owner initiated scope changes. It is not unusual to encounter surprises on a renovation project, but there were very few on these projects. Surprises were handled timely, efficiently and with a minimum of cost. Our budget concerns were a high priority to the Huckabee Team.

The projects all came in on schedule, under budget, and met all our owner expectations. I can honestly say in my 37 years of construction experience this is one of the finest teams I have had the pleasure of working with. The Huckabee Team was competent, fair and of the highest integrity. I give them my highest recommendation.

Sincerely,

A handwritten signature in black ink that reads "Raymond D. Fried". The signature is written in a cursive style with a large, looping initial "R".

Raymond D Fried

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